## TAMC Monterey Bay Area Rail Network Integration Study

Exhibit A Draft Scope of Work and Schedule

Task	Description	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19 Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20 Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Deliverables
	Project Management	1, 2, 3, 4																								1 - Kick-Off Meeting agenda, materials, and notes
1.1	Kick-Off Meeting																									2 -Project work plan (Draft and Final) 3 - Project Schedule (Draft and Final)
1.2	Work Plan																									4 - QA/QC Plan (Draft and Final) Ongoing: Progress calls, financial performance updates, progress reports with invoicing, file sharing
1.3	Schedule																									
1.4	Project Management Meetings																									1
1.5	Project Budget Tracking & Invoicing																									
1.6	Progress Reporting																									
1.7	File Sharing, Document Control, Quality Assurance																									
2	Stakeholder Coordination and Public Outreach	1																								<ol> <li>Stakeholder Engagment Plan (SEP) (Draft and Final)</li> <li>Ongoing: NAC meeting materials, including agendas and notes, and briefing materials, outreach activites as outlined in the SEP.</li> </ol>
2.1	Stakeholder Engagement Plan (SEP)																									
2.2	Network Advisory Committee																									1
2.3	Briefings and Outreach Meetings																									-
3	Existing Conditions		1	2																						1 - Existing and Future Conditions Memo (Draft) 2 - Existing and Future Conditions Memo (Final)
3.1	Existing Conditions Analysis																									
3.2	Future Conditions and Planned Improvements										1				1		1								1	
4	Future Service Vision			1	2																					<ol> <li>Future Monterey Bay Area Network Service Vision memo (Draft)</li> <li>Future Monterey Bay Area Network Service Vision memo (Final)</li> </ol>
4.1	Strategic Corridor Identification																									
4.2	Strategic Service Planning and Network Integration																									
5	Network Modelling				1		2																			<ol> <li>Future Monterey Bay Area Network Service Vision memo (Draft)</li> <li>Future Monterey Bay Area Network Service Vision memo (Final)</li> </ol>
5.1	Scenario Development																									
5.2	Analysis of Simulation Modelling Results																									
6	Governance Models						1		2																	1 - Governance and Operations Models Memo (Draft) 2 - Governance and Operations Models Memo (Final)
6.1	Current jurisdictional and funding arrangements																									
6.2	Potential future governance models																									
6.3	Potential future operator models																									
7	Implementation Planning						1	3	2	4	5, 7	6, 8														1 - Cost estimate memo (Draft) 2 - Cost estimate memo (Final)
7.1	Cost Estimate																									<ul> <li>2 - Cost estimate memo (Praft)</li> <li>3 - Ridership results memo (Praft)</li> <li>4 - Ridership results memo (Draft)</li> <li>5 - Fleet strategies memo (Draft)</li> <li>6 - Fleet strategies memo (Final)</li> <li>7 - Funding and finance strategies memo (Draft)</li> <li>8 - Funding and finance strategies memo (Final)</li> <li>1 - Benefits Assessment Memo (Draft)</li> <li>2 - Benefits Assessment Memo (Draft)</li> <li>3 - Technical Analysis Documentation</li> </ul>
7.2	Ridership Analysis																									
7.3	Fleet Strategy																									
7.4	Funding and Finance Strategy																									
8	Benefits assessment											1	2, 3													
8.1	Transportations Benefits																									
8.2	Environmental Benefits													<b></b>												
8.3	Economic Benefits																									1 - Grants Strategy Memo (Draftl)
	Grants Support		1										2													2 - Grants Strategy Memo (Final)
9.1	Grants Strategy Memo													<u> </u>											<b> </b>	
9.2	Technical Materials																									1 - Network Integration Study Outline (Droft)
10	Monterey Bay Area Network Integration Study Document			1	2											3			4					5, 6		<ol> <li>Network Integration Study Outline (Draft)</li> <li>Network Integration Study Outline (Final)</li> <li>Network Integration Study Draft (Initial Draft)</li> <li>Network Implementation Study Final (Final Draft)</li> <li>Network Implementation Study Final (Final)</li> <li>Supporting technical appendix materials (Final)</li> </ol>
10.1	Integration Study Outline																								<u> </u>	
10.2	Draft Integration Study																									
10.3	Final Integration Study																									
10.4	Appendices																									