## Exhibit A Draft Scope of Work and Schedule

Task	Description	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21 Feb	·21 Ma	r-21 A	Apr-21 May-21	Jun-21	Deliverables
1 Proj	ect Management				1, 2, 3, 4																						1 - Kick-Off Meeting agenda, materials, and notes
1.1	Kick-Off Meeting																										Project work plan (Draft and Final)     Project Schedule (Draft and Final)     - QA/QC Plan (Draft and Final)     Ongoing: Progress calls, financial performance updates, progress reports with invoicing, file sharing
1.2	Work Plan																										
1.3	Schedule																										
1.4	Project Management Meetings																										
1.5	Project Budget Tracking & Invoicing																										
1.6	Progress Reporting																										
1.7	File Sharing, Document Control, Quality Assurance																										
2 Stak	eholder Coordination and Public Outreach				1																						Stakeholder Engagment Plan (SEP) (Draft and Final)     Ongoing: NAC meeting materials, including agendas and notes, and briefing materials, outreach activites as outlined in the SEP.
2.1	Stakeholder Engagement Plan (SEP)																										
2.2	Network Advisory Committee																										
2.3	Briefings and Outreach Meetings																										
3 Exist	ing Conditions					1	2																				Existing and Future Conditions Memo (Draft)     Existing and Future Conditions Memo (Final)
3.1	Existing Conditions Analysis																										
3.2	Future Conditions and Planned Improvements																										
4 Futu	re Service Vision						1	2																			Future Monterey Bay Area Network Service Vision memo (Draft)     Future Monterey Bay Area Network Service Vision memo (Final)
4.1	Strategic Corridor Identification																										
4.2	Strategic Service Planning and Network Integration																										
5 Netv	ork Modelling							1		2																	Future Monterey Bay Area Network Service Vision memo (Draft)     Future Monterey Bay Area Network Service Vision memo (Final)
5.1	Scenario Development																										
5.2	Analysis of Simulation Modelling Results																										
6 Gove	rnance Models										1		2														Governance and Operations Models Memo (Draft)     Governance and Operations Models Memo (Final)
6.1	Current jurisdictional and funding arrangements																										
6.2	Potential future governance models																										
6.3	Potential future operator models																										
7 Impl	ementation Planning										1	3	2	4	5, 7	6, 8											1 - Cost estimate memo (Draft) 2 - Cost estimate memo (Final)
7.1	Cost Estimate																										2 - Cost estinate mento (Final) 3 - Ridership results memo (Draft) 4 - Ridership results memo (Final) 5 - Fleet strategies memo (Draft) 6 - Fleet strategies memo (Final) 7 - Funding and finance strategies memo (Draft) 8 - Funding and finance strategies memo (Final)
7.2	Ridership Analysis																										
7.3	Fleet Strategy																										
7.4	Funding and Finance Strategy																										
8 Bene	fits assessment															1	2, 3										1 - Benefits Assessment Memo (Draft)     2 - Benefits Assessment Memo (Final)     3 - Technical Analysis Documentation
8.1	Transportations Benefits																										
8.2	Environmental Benefits																										
8.3	Economic Benefits																										
9 Grai	ıts Support					1											2										1 - Grants Strategy Memo (Draftl) 2 - Grants Strategy Memo (Final)
9.1	Grants Strategy Memo																										2 - Grains Strategy Memo (Final)
9.2	Technical Materials																										
10 Mon	terey Bay Area Network Integration Study Document						1	2										3			4				5, 6		1 - Network Integration Study Outline (Draft)
10.1	Integration Study Outline																										2 - Network Integration Study Outline (Final) 3 - Network Integration Study Draft (Initial Draft)
10.2	Draft Integration Study		1																								- 4 - Network Implementation Study Final (Final Draft)     5 - Network Implementation Study Final (Final)     6 - Supporting technical appendix materials (Final)
10.3	Final Integration Study																										
10.4	Appendices																										
	прреписез		1			<u> </u>	<u> </u>		1	<u> </u>		1	l			l		I	1	1						<u> </u>	